

PLEASE READ THIS LETTER CAREFULLY. IT EXPLAINS THE IMPACT OF THE ACQUISITION ON YOUR LTIP PHANTOM AWARDS.

If you are in any doubt about the contents of this letter, or the action you should take, you are recommended to seek your own independent financial advice immediately from a stockbroker, bank manager, accountant or other independent financial adviser authorised under the Financial Services and Markets Act 2000 (as amended from time to time), if you are in the United Kingdom, or from another appropriately authorised independent financial adviser if you are in a territory outside the United Kingdom.

7 November 2022

Dear Participant

1. What is this letter about?

We are writing to explain how the acquisition of AVEVA Group PLC (**AVEVA**) by Ascot Acquisition Holdings Limited (**Bidco**) (the **Acquisition**) will affect your awards under the AVEVA Long Term Incentive Plan 2021 (the **2021 LTIP**) and the AVEVA Long Term Incentive Plan 2014 (the **2014 LTIP**) (together the **LTIPs**).

Details of your outstanding awards under the LTIPs are available on your Shareworks account.

You do not need to take any action as a result of the Acquisition – your LTIP Phantom Awards will vest automatically if the Acquisition occurs.

2. The Acquisition

The Acquisition is being implemented by way of a Court process, known as a scheme of arrangement (the **Scheme**). The Scheme is a procedure that requires both the approval of AVEVA Shareholders, which will be sought at shareholder meetings expected to be held on 17 November 2022, and sanction (i.e. approval) by the Court, which is currently expected to take place around Q1 2023 (**Court Sanction**). It is currently expected that the Scheme will then become effective a couple of days later (which is known as the **Effective Date** of the Scheme) and at this time AVEVA will be owned by Bidco.

AVEVA Shareholders will be entitled to receive the **Offer Price** (£31.00) in cash for each AVEVA Share they own at the Scheme Record Time.

The terms of the Acquisition are set out in full in the Scheme Document which is available on the AVEVA website at <https://investors.aveva.com/recommended-offer-for-AVEVA-group-plc/>.

3. How does the Acquisition affect my LTIP Phantom Awards?

The Acquisition will change the usual treatment of your LTIP Phantom Awards.

Normally, your LTIP Phantom Awards would vest on the third anniversary of the date of grant (or the date(s) notified to you upon grant, if different). You would then receive a cash payment in respect of the market value of the AVEVA Shares under your LTIP Phantom Award, as determined on the day when the vesting occurs, payable following the end of the relevant vesting period.

As a result of the Acquisition, your LTIP Phantom Awards will vest early on Court Sanction (unless they vest or lapse earlier in accordance with the LTIP Rules).

The extent to which your LTIP Phantom Awards will vest is subject to (i) the achievement of the Performance Conditions and any other condition imposed on the vesting of your LTIP Phantom Awards (or extent to which progress towards satisfaction has been made), which will be determined by the AVEVA Remuneration Committee on or shortly before the Court Sanction and (ii) time pro-rating, by reference to the proportion of the performance period that has been completed by the date of Court Sanction.

We do not yet know exactly when Court Sanction will happen and so we cannot tell you precisely what the impact of the application of Performance Conditions or time pro-rating will be on your LTIP Phantom Awards. As an example only, if Court Sanction were to take place on 15 March 2023, then the projected adjustment for Performance Conditions and application of time pro rating would be as follows:

| Date of Grant | Adjustment for Performance Conditions* | Proportion of LTIP Phantom Awards that Vest on Court Sanction |
|-------------------|--|---|
| 15 September 2020 | 13.3% | 10.7% |
| 15 July 2021 | 0.0% | 0% |
| 15 July 2022 | 96.0% | 18.6% |

*Based on a projection of performance to date. This number could go up as well as down based on actual company performance.

When your LTIP Phantom Awards vest on Court Sanction, you will also receive an additional cash amount reflecting the value of dividends that would have been payable on the AVEVA Shares underlying your LTIP Phantom Awards during the vesting period.

You will receive £31.00 per vested AVEVA Share underlying the LTIP Phantom Award, less any required deductions (see Section 8).

If any of your LTIP Phantom Awards vest before Court Sanction, the cash equivalent of the AVEVA Shares underlying the LTIP Phantom Award will be transferred to you.

If the Acquisition does not happen for any reason, your LTIP Phantom Awards will continue as normal, subject to the LTIP Rules.

4. When will I receive the money?

The money will be paid to you in the first practicable payroll after the Acquisition completes.

The money will be converted into the currency in which your salary is paid and paid into your usual salary bank account via payroll.

5. What do I need to do?

You do not need to do anything for your LTIP Phantom Awards to vest. This will happen automatically on Court Sanction (if they have not already vested). Any cash payment due to you (less income tax and social security contributions that AVEVA is required to withhold and less any applicable fees) will be paid to you through payroll after the Effective Date.

6. What if the Acquisition does not complete?

If the Acquisition does not happen for any reason, your LTIP Phantom Awards will continue and vest on the normal vesting date subject to your continued employment and the Performance Conditions and any other condition imposed on the vesting of your LTIP Phantom Awards in accordance with the LTIP Rules.

7. What happens if I leave employment with the AVEVA Group?

If you leave employment with the AVEVA Group before the Court Sanction, the leaver provisions under the LTIP Rules will apply in the normal way. This means that, subject to the discretion of the AVEVA Remuneration Committee:

- if you leave for a “good leaver” reason (for example due to redundancy, injury, disability or death), a proportion of your LTIP Phantom Awards held under the 2021 LTIP will vest on the normal vesting date (or on Court Sanction, if earlier), and any LTIP Phantom Awards that do not vest will lapse immediately; or
- if you leave for a “good leaver” reason (for example due to redundancy, injury, disability or death), your LTIP Phantom Awards held under the 2014 LTIP will cease to be capable of vesting and shall lapse, unless the Remuneration Committee determines otherwise within 30 days, in which case the LTIP Phantom Awards shall continue to vest subject to Performance Conditions on the normal vesting date (or on Court Sanction, if earlier) and subject to time pro-rating to reflect the proportion of the performance period that you worked to the date of cessation, and any LTIP Phantom Awards that do not so vest will lapse at the end of this period; or
- if you leave for a reason other than a “good leaver” reason, your LTIP Phantom Awards will lapse.

Please note that if you leave the AVEVA Group before Court Sanction and your LTIP Phantom Awards lapse before Court Sanction as a result of your departure, you will not receive any money for the LTIP Phantom Awards that lapse. Nothing in this letter shall be taken to extend the life of an LTIP Phantom Award that would lapse on or prior to Court Sanction in accordance with the LTIP Rules.

8. What about tax?

General tax information on the impact of the Acquisition on your LTIP Phantom Awards is contained on Shareworks and/or in your document folder on SharePoint. Please note that this does not constitute tax advice and the tax treatment will depend on your particular individual circumstances.

9. What if I participate in other AVEVA share plans?

If you participate in other AVEVA share plans you will receive separate letters about the effect of the Acquisition on your other share awards or options. Please also read those letters carefully.

10. What are LTIP Replacement Awards and am I eligible for them?

As a participant in the LTIPs, you may also be eligible for an LTIP Replacement Award. This is a replacement cash plan that is conditional upon completion of the Acquisition.

As noted above, your LTIP Phantom Awards will vest early as a result of the Acquisition. An LTIP Replacement Award is an additional cash award equal to the value of either 50% (for 2020 and 2021 grants) or 100% (for 2022 grants) of the number of AVEVA Shares under your unvested LTIP Phantom

Awards immediately prior to Court Sanction, less the number of AVEVA Shares that vest on Court Sanction, based on the Offer Price of £31.00 per AVEVA Share. An LTIP Replacement Award will vest and become payable on the Normal Vesting Date (as defined in the LTIP Rules) of your LTIP Phantom Awards.

By way of examples only (based on the projected adjustment for Performance Conditions and application of time pro rating set out in Section 3):

- If you held an LTIP Phantom Award over 1000 AVEVA Shares that was granted in 2020 (that would have vested on 15 July 2023 absent the Transaction), it would vest as to 107 AVEVA Shares on Court Sanction. Your LTIP Replacement Award would be worth £12,183, i.e. $(0.5 \times 1000 - 107) \times £31$, and would vest on 15 July 2023.
- If you held an LTIP Phantom Award over 1000 AVEVA Shares that was granted in 2022 (that would have vested on 15 July 2025 absent the Transaction), it would vest as to 186 AVEVA Shares on Court Sanction, your LTIP Replacement Award would be worth £25,234, i.e. $(1.0 \times 1000 - 186) \times £31$, and would vest on 15 July 2025.

In order to be eligible for an LTIP Replacement Award you must be employed by AVEVA or a member of the AVEVA Group or Bidco Group on the Normal Vesting Date.

If you leave employment with AVEVA or a member of the AVEVA Group or Bidco Group before the Normal Vesting Date for any “good leaver” reason (for example due to redundancy, injury, disability or death) the amount payable to you in respect of your LTIP Replacement Award will be reduced to reflect the proportion of the period from Court Sanction to the Normal Vesting Date that falls after the date on which you leave employment. If you leave for any other reason, your LTIP Replacement Award will lapse.

Your LTIP Replacement Award will normally be paid as soon as practicable after the Normal Vesting Date (less any required deductions).

You will receive further communication regarding your LTIP Replacement Award and its terms (the **Grant Letter**).

11. What if I have questions?

If you have any questions, please contact Shareworks using the helpline numbers below:

- EMEA Region - Toll Free 080 234 9514 / International +44 (0)20 7425 1075 (8:00AM - 6:00PM GMT)
- North America and Americas Region - Toll Free 1 877 380 7793 / International 1 403 515 3909 (8:00AM - 8:00PM EST)
- Australia and APAC Region - Toll Free 1 800 768 002 / International 1 403 515 3909 (9:30AM - 4:30PM Australian EST)

The AVEVA rewards team can also be contacted by emailing Reward@aveva.com.

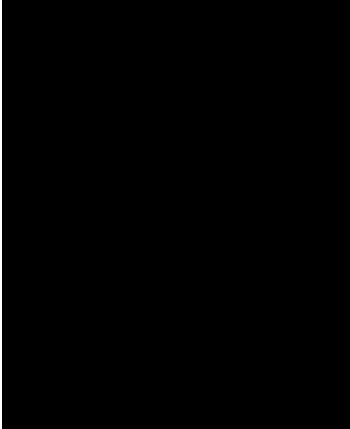
You are strongly advised to seek your own independent financial and/or tax advice regarding your personal circumstances and the effect of the Acquisition in relation to your LTIP Phantom Awards.

Important notice

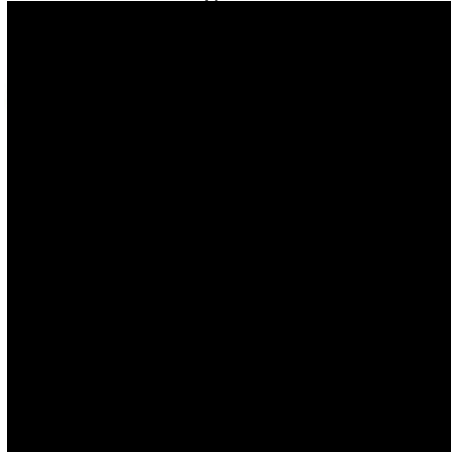
Nothing in this letter or its appendices constitutes financial advice to any holder of shares, share awards or share options in AVEVA or Bidco.

Capitalised terms in this letter have the meaning given to them in the LTIP Rules or the Scheme Document. However, the attached Glossary is intended to help you understand some of these terms. If there is a conflict between the information in this letter and appendices and the LTIP Rules, the Grant Letter or any relevant legislation, the LTIP Rules or the Grant Letter (as appropriate) and the legislation will prevail.

Yours faithfully,



Yours faithfully,



Glossary

2014 LTIP means the AVEVA Long Term Incentive Plan 2014;

2021 LTIP means the AVEVA Long Term Incentive Plan 2021;

Acquisition means the recommended cash acquisition pursuant to which Bidco will acquire the entire issued and to be issued share capital of AVEVA;

AVEVA means AVEVA Group PLC;

AVEVA Group means AVEVA and its subsidiaries and subsidiary undertakings from time to time;

AVEVA Independent Committee means the committee of the board of directors of AVEVA comprising the AVEVA Independent Directors and constituted for the purposes of considering the Acquisition;

AVEVA Independent Directors means the directors of AVEVA at the time of this Letter other than Peter Herweck, Hilary Maxson and Oliver Blum;

AVEVA Remuneration Committee means the remuneration committee of the board of directors of AVEVA;

AVEVA Shareholders means the holders of AVEVA Shares from time to time;

AVEVA Shares means the ordinary shares of 3 ⁵/₉ pence each in the capital of AVEVA, from time to time;

Bidco means Ascot Acquisition Holdings Limited;

Bidco Directors means the directors of Bidco as at the date of this document;

Bidco Group means (i) Bidco; (ii) Schneider Electric; (iii) the respective subsidiary undertakings of Bidco and Schneider Electric (excluding each member of the AVEVA Group);

Court means the High Court of Justice in England and Wales;

Court Sanction means the date on which the Court sanctions the Scheme under section 899 of the Companies Act 2006;

EBT Trustee means Ocorian Limited, a company incorporated in Jersey, Channel Islands with registered number 52417;

Effective Date means the date on which the Scheme becomes effective in accordance with its terms (i.e. the date on which ownership of AVEVA passes to Bidco);

LTIPs means the 2014 LTIP and 2021 LTIP;

LTIP Phantom Award means the right to receive a cash payment equivalent to the market value of an AVEVA Share on the date of vesting, multiplied by the number of notional AVEVA Shares which vest pursuant to a Phantom Award granted to employees and former employees of AVEVA and its subsidiaries under the LTIPs;

LTIP Rules means the rules of the LTIPs;

Performance Conditions means a condition related to performance which may be applied to LTIP Phantom Awards under the 2021 LTIP or a condition of vesting applicable to LTIP Phantom Awards under the 2014 LTIP, as applicable;

Scheme means the scheme of arrangement which is the procedure by which Bidco will become the holder of the entire issued and to be issued ordinary share capital of AVEVA, not already held by Schneider;

Scheme Document means the document setting out the terms of the Scheme dated 18 October 2022 sent to AVEVA Shareholders;

Scheme Record Time means the time and date specified as such in the Scheme Document or such other time as AVEVA and Bidco may agree; and

Schneider Electric mean Schneider Electric SE, a *societas Europaea* incorporated in France with sole identification number 542 048 574 R.C.S. Nanterre and with its registered address at 35, rue Joseph Monier, 92506 Rueil-Malmaison (France).

Schedule
TERMS AND CONDITIONS

These terms and conditions are important: they apply to this letter. You should read these terms and conditions carefully and keep a copy of these terms and conditions for future reference.

1. In the event of any differences between this letter and the LTIP Rules which govern the LTIP Phantom Awards to which this letter relates or the applicable legislation, the LTIP Rules or applicable legislation (as appropriate) will prevail. Copies of the LTIP Rules are available on request.
2. The Scheme Document is available on the AVEVA website at <https://investors.aveva.com/recommended-offer-for-AVEVA-group-plc/>. You should review the Scheme Document and this letter carefully.
3. The vesting of your Phantom Awards will take effect if the Acquisition is successful in accordance with the terms of this letter and the terms of the Acquisition.
4. You will be entitled to receive a cash payment amount equal to the Offer Price per notional vested AVEVA Share underlying your LTIP Phantom Awards and such amount (less any required deductions) will be paid as set out in this letter. This cash payment will constitute satisfaction of your rights pursuant to the Acquisition.

Investment decision and taxation

5. If you are in any doubt as to the contents of this letter, you are recommended to consult an independent financial adviser who is authorised under the *Financial Services and Markets Act 2000*. For legal reasons, neither AVEVA, Bidco nor Shareworks (nor any of their respective employees, officers or agents) can give you any investment, legal, financial or tax advice.
6. AVEVA will pay the cash payment due to you in respect of your LTIP Phantom Awards (including dividend equivalents) to you via payroll.
7. AVEVA may deduct any income tax, social security contributions or other required deductions arising in connection with the vesting and settlement of your LTIP Phantom Awards from your cash payment and pay this amount to the relevant tax authorities on your behalf.
8. AVEVA may pay the balance following the deductions referred to in paragraph 7 above to your salaried bank account.
9. If your payroll currency is not GBP, AVEVA will convert the payments into your payroll currency at the exchange rate available to it at the date of payment. Consequently the amount per AVEVA Share you receive may vary, depending on the prevailing exchange rate, and any risk associated with this will be taken by you.

General

10. None of AVEVA, Bidco and Shareworks (nor any member of their respective groups of companies, nor any of their employees, officers or agents) can be held responsible for any failure in the delivery of any document or any consequential loss.
11. If you have left or leave employment with AVEVA, your LTIP Phantom Awards may lapse before the Acquisition occurs, dependent upon the circumstances of your leaving.

12. The information collected in relation to this letter will be used for data processing for which AVEVA is responsible and will be transmitted to any person(s) who require(s) such information for the purposes of carrying out your instructions, and such persons will include AVEVA, Bidco and Shareworks.
13. This letter is governed by and will be construed in accordance with the laws of England and Wales.

Notes

The distribution of this document and/or the accompanying documents (in whole or in part) in or into jurisdictions other than the United Kingdom may be restricted by the laws of those jurisdictions and therefore persons into whose possession this document comes should inform themselves about, and observe, any such restrictions. Failure to comply with any such restrictions may constitute a violation of the securities laws of any such jurisdiction.

Lazard & Co., Limited (**Lazard**), which is authorised and regulated in the UK by the Financial Conduct Authority, is acting as financial adviser to AVEVA, and no one else, in connection with the matters set out in this document, and will not be responsible to anyone other than the board of AVEVA for providing the protections afforded to clients of Lazard nor for providing advice in relation to the contents of this document or any other matter or arrangement referred to herein. Neither Lazard nor any of its affiliates owes or accepts any duty, liability or responsibility whatsoever (whether direct or indirect, whether in contract, in tort, under statute or otherwise) to any person who is not a client of Lazard in connection with this document, any matter, arrangement or statement contained or referred to herein or otherwise.

The AVEVA Independent Directors, whose names are set out in the Scheme Document, accept responsibility for the information contained in this document (including any expressions of opinion), except for that information for which the Bidco Directors accept responsibility. To the best of the knowledge and belief of the AVEVA Independent Directors (who have taken all reasonable care to ensure that such is the case), the information contained in this document for which they are responsible is in accordance with the facts and does not omit anything likely to affect the import of such information.

The Bidco Directors, whose names are set out in the Scheme Document accept responsibility for the information contained in this document (including any expressions of opinion) relating to the Bidco Group and the Bidco Directors, their close relatives, related trusts and other connected persons and persons acting in concert with Bidco (as such term is used in the City Code on Takeovers and Mergers). To the best of the knowledge and belief of such persons (who have taken all reasonable care to ensure that such is the case), the information contained in this document for which they are responsible is in accordance with the facts and does not omit anything likely to affect the import of such information.